# BUDGET COMMITTEE RECOMMENDATIONS FISCAL YEAR 2015-2016



# WESTERN WASHINGTON UNIVERSITY ASSOCIATED STUDENTS

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# AS Budget Committee Members 2014-2015

#### **Staff Advisors**

Raquel Wilson, Business Manager

Eric Alexander, Assistant Dean of Student Engagement

#### **Support Staff**

Cindy Monger, Program Assistant

### **Voting Members**

Osman Olivera, AS Business Director

Chair

Chelsea Ghant, AS Vice President for Business & Operations

Vice-Chair

### **Student At-Large Voting Members**

Nathan Nguyen Junior in Business Administration/Finance & Marketing

Joshua Baker Senior in Manufacturing & Supply Chain Management

Victoria Steed Masters in Business Administration

# Introduction

The Fiscal Year 2015-2016 Associated Students (AS) Operational Budget is the culmination of a two-quarter process. This year there was new leadership in many areas, which effected the timeline for the budget process. The stakeholders that were involved were the AS Board of Directors, Budget Authorities, Employees, Students at Large, and the Services & Activities Fee Committee. The objective of the process was to be transparent, fiscally responsible, and maintain a budget confined within the aggressive Service & Activities estimated revenue.

# **Budget Process**

**Philosophical Structure:** The Budget Process this year began with a carry forward proposal process, as an increase in the Services & Activities Fee was not expected. Offices were asked to examine their past spending and look for areas to save on funding. All requested increases were submitted in a decision package format. This format required extensive justification for any new expenses requested by offices.

Business Committee: This year Business Committee took a stronger role in reviewing budgets for accuracy and clarity. They asked questions of the Budget Authorities and advisors to ensure that the budgets were understandable when presented to Budget Committee. At this level, discussion began about what expenses were appropriate to be included in an operating budget and which expenses could be spent from AS Reserves. The Business Committee decided that expenses that were inconsistent from year to year should be spent out of Reserves dollars. They identified Operating Enhancement, New Equipment and many speaker fees as areas that fluctuated significantly on a yearly basis in spending as areas ideal for AS Reserve Funding. As part of this process, the Board simultaneously reviewed the Large Event Loan Fund to transition it to a more accessible funding source for programming including speakers. This group also began to discuss best or worst case scenarios for the budget in terms of how they could offer support, and meet the needs of the students of Western.

Budget Committee Budget Priorities List: In past years the Board of Directors have drawn up a Budget Priorities List to give the AS Budget Committee direction and to hold both parties more accountable on their decisions. No list was identified by the current Board. Budget Committee instead utilized past priorities- including mandatory increases, Structure & Program Advisory Committee (SPAC) Recommendations and prioritizing student representation. They took strongly under advisement any recommendations from the Board on individual requests. The Budget Committee kept in mind that:

- <u>Is</u>) The AS values every student dollar. This means that allocations should reflect actual costs, this allowed Budget Committee to use historical context to compare proposals to past uses of budgets.
- 2) The AS values current operations. This means the Budget Committee will fund current obligations to levels of spending the past three years, before considering new ones. This allowed budget committee to carry forward many budgets.

Increasing Transparency in the Budget Process: Offices that did not participate in the SPAC process this year were allowed to submit decision package requests for any new needs in their offices. The Budget Committee reviewed spending for the past three years. If there were consistently a large percentage of unspent funds remaining in office accounts, then reductions were recommended. These reductions were based on the highest level of spending for that office and contained some cushion on top of that level. The total number for the allocation was the recommendation from Budget Committee, because most budgets did not contain enough justification for the committee to know which specific line items to reduce. At this point, the Budget Committee decided on a new process of sending recommendations back to the directors and advisors. They requested offices review the recommendation, provide new numbers for individual line items, and any additional justifications they felt necessary. After this Budget Committee reviewed these revised proposals and in all cases moved forward with office recommendations.

# Services & Activities Fee Committee

The Services & Activities (S & A) Fee Committee revised area allocation estimates to he based on actuals from the current year. This aggressive budgeting by the S & A committee resulted in the ability to allocate an additional \$67,185.

WWU Enrollment is expected to be the same in FY 16 as it was this year. The S & A Fee Committee has a motion prepared to use actuals from last year as the projected revenue, in case of a 0% increase in the S & A Fee.

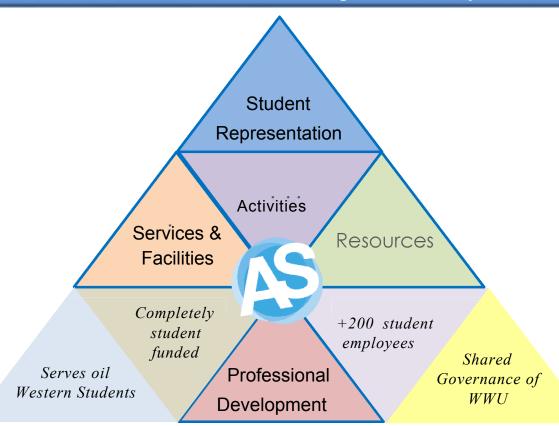
Historically the Services & Activities Fee Committee has been very conservative with their projections of income from students. This would typically mean that there were additional funds collected each year that were not allocated through the budgeting process. When the financial crisis happened, the committee asked the budgeting office to look at the numbers again and come up with a more realistic estimation. This was requested in order to keep the fee down while allowing for increased costs. The committee this year is recommending that departments take this a step further and use the actuals from this past year (see below) as the numbers for budgeting.

### Services & Activities New Budget Estimations

|                               | 2014-2015 Estimated Revenue | 2015-2016 Estimated Revenue |
|-------------------------------|-----------------------------|-----------------------------|
| S & A Fee Summer Quarter      | 136,076                     | 163,515                     |
| S & A Fee Academic            | 2,410,045                   | 2,449,791                   |
| <b>Bookstore Profit Share</b> | 50,000                      | 50,000                      |
| TOTAL REVENUE                 | 2,596,121                   | 2,663,306                   |

Increase in estimated revenue \$67,185

# What is the AS? Budget Summary



| Student Representation (9%)          | 223,387 |
|--------------------------------------|---------|
| AS Board of Directors                | 149,742 |
| Representation & Engagement Programs | 73,645  |
|                                      |         |

| Services & Facilities (21%) | 577.584 |
|-----------------------------|---------|
| Centralized Services        | 336,363 |
| The Outdoor Center          | 96,290  |
| Partial AS Funded Services  | 144,931 |

| Resources (15%)                         | 403,996 |
|---|---------|
| Resources & Outreach Program            | 144,300 |
| Environmental & Sustainability Programs | 52,849  |
| Ethnic Student Center                   | 206,847 |

| Activities (15%) |                 | 389,616 |
|------------------|-----------------|---------|
|                  | Club Activities | 74,053  |
|                  | AS Productions  | 199,118 |
|                  | Media Outreach  | 116,445 |

| Professional Development (40%) |  | 1,055,553 |
|--------------------------------|--|-----------|
| _1                             | Professional Advisement & Leadership Development | 960,747   |
| 5                              | Student Administration                           | 94,806    |

| Total Operational Budget | \$2,650,136 |
|--------------------------|-------------|

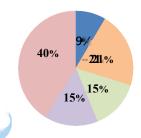
This pyramid structure was crafted by the Mission Statement of the Associated Students and the foundations set forth by its guiding documents:

Charter

Bylaws

Program Standards

Strategic Plan





### Notable Changes

#### Mandatory Salary Increases

- o Professional & Classified Staff increased 3% as mandated by the state of Washington,
- o Student salaries increased based on the Salary Determination Policy Base Rate of 3.5% above minimum wage (currently at \$9.47.)

#### **Budgets Discontinued**

- o (FXXSBB) Student Senate
  - o The decision to continue not to fund the Student Senate is pending the Board of Directors decision on the direction of this group,
- o (FXXNEE) New Equipment
  - o Due to the fluctuations in use of this account, the Budget Committee recommends that all equipment be funded out of the AS Reserves in a process that will be revised this summer.

#### Significant Decreases

- o (FXXENH) Operating Enhancement (\$5,000)
  - o It is the intention of Budget Committee that these unallocated requests begin to transition to the AS Reserves. For this transitional year, the AS Budget Committee recommends funding this budget at half of the typical amount,
- o (FXXPCA) Publicity Center
  - o In reviewing past spending the Budget Committee & Publicity Center felt that reductions could be made to this budget to be more in line with spending,
- o (FXXSIR) Social Issues Resource Center
  - o It is possible that the Program Saturation policy has reducing the need for this office to be funded at its past levels. In reviewing past spending the Budget Committee, ROP Director, and advisor felt that reductions could be made to this budget to be more in line with spending,
- o (FXXLGL) Legal Information Center
  - o This office has been able to utilize on campus speakers, which has left spending significantly below the previously allocated amounts. In reviewing past spending the Budget Committee, ROP Director, and advisor felt that reductions could be made to this budget to be more in line with spending,
- o (FXXDOC) Disability Resource Center
  - o This is a relatively new office and has not needed the full amount funded in the past. In reviewing past spending the Budget Committee, ROP Director, and advisor felt that reductions could be made to this budget to be more in line with spending.

# Requested Increases

# SPAC Related Requests = \$30,533

| Budget Request |   | Explanation   |
|----------------|---|---|
| FXLGB          | \$1,300 total for<br>elimination of revenue and<br>increased speaker fees                                     | \$300 for removal of charging admission to dances in order to make them more accessible. \$1,000 increase in speaker fees. They currently have \$2,200 but the majority of speakers contacted this year have had an asking price of \$3,000 to \$6,000. They are asking to increase \$1,000 to assist their budget and decrease dependency on other offices.  ***The Board discussed whether there was still a need for this increase based on the changes to the Targe Event Reserves, however as they were not passed, they decided to pass the SPAC recommendations.   |
| FXXEVS         | \$7,104 Increase hours for Coordinator and Assistant Coordinator positions from 15 hours to 19 hours per week | The amount of time and responsibility demanded of these positions requires 19 hours/week, and the salaries of these positions should be adjusted accordingly. The coordinators at the Outback are faced with the unique challenge of addressing administrative responsibilities, providing interactive/educational programming, and ensuring the continuous health of a six-acre working farm.  |
| FXXESC         | \$4,829 to have a front desk<br>hourly staff in ESC   | Currently, all ESC front desk assistants have been paid through work-study approval with the financial aid. The process takes longer than expected to get interviews (finding students to sit on hiring committee, applicants not approved for work-study yet, Financial Aid status, HR paperwork). We lost many qualified applicants and typically this happens every year with our front desk. The importance of having the front desk assistant position filled cannot be overstated. The position is essential to maintaining day-to-day organization and management of the ESC, as the primary staff of the ESC are simply too busy to handle regular logistic and organizational tasks. In addition, the front desk staff is able to serve as a welcoming and helpful presence to those who come into the ESC by being immediately available. |
| FXXEOR         | \$17,300 to reinstate the ESC Retreat, it has been funded as a grant for the past 2 years                     | Having an extra day for the ESC Conference has been incredibly impactful, as evidenced in the assessments from 2013 and 2014. Students are afforded more of an opportunity to get away from campus to be in a sustained space focused on community, and there is much more time for relationship and connection-building. Students consistently have voiced that the 2 night/3 day set-up allows for an even more powerful and sustained experience.  |

# Decision Package Requests = \$34,201

| Budget Request   |  | Explanation   |
|------------------|--|---|
| FXXREP           | \$1,200 for Elect Her<br>Catering                                | For the past 5 years, the AS REP has hosted the American Association for University Women (AAUW) conference Elect Her, which trains and encourages female-identified students on campus to run for political office on and off campus. Historically, the AAUW has paid for the catering, facilitator (including travel and lodging), and most printed materials for the event. However, this year due to budget cuts, they have stopped offering the catering grant of \$1,200 to all campuses that host the event. The event goes from 10 am - 5 pm and therefore meals are provided.                                      |
| FXXREP           | \$165 for New York Times<br>Free Paper Publicity                 | <ul> <li>A total of \$12,000 will be added to the annual transfer to the Vice Provostfor Undergraduate Education to offset the portion of the newspaper costs provided by the institution with the understanding that the following steps are taken:</li> <li>Signage on the newsstands is modified to reflect that the publication is jointly supported by ASfunds and Western</li> <li>Information about electronic subscriptions more readily publicized and efforts are taken to utilize all available e-subscriptions</li> </ul>   |
| FXXCMP           | \$200 for toner inflation costs                                  | The Student Activities Administration color printer was replaced and now takes color toner instead of color ink, which is replaced less frequently but is more expensive when replaced. This would cover the projected replacement costs, as well as buffer against the overall inflation of toner prices. This year's toner purchases have exceeded the current allocation.  |
| FXXCMP           | \$450 to continue pilot of online AS Review & Labyrinth          | We are currently piloting the digital publishing platform ISSUU.com to host digital versions of Labyrinth Literary Journal and the AS Review. ISSUU integrates with the AS Website, and allows us to make student publications available on e-readers and via a mobile app. This Decision Package would fund an additional year of ISSUU to allow us to continue the pilot into a second phase, where we could include student club publications such as Fairhaven Free Press.  |
| FXXEPR<br>ASBEAB | \$3,000 to institutionalize the ESC Commencement                 | ESC is requesting an increase of \$3000 from last year's budget to accommodate the ESC Commencement. The ESC Commencement was first put on as a pilot event 3 years ago. The staff at the time decided to use what was left from the program funds and find key sponsors to pay for items and food. As of now the ESC Commencement has been a huge success and hoping to build it into our budget without having to rely on other funds to pull off. Currently, housing and Leonard Jones pays for the food, SOS sponsors the decorations, and the ESC Steering Committee pays for the stole that is given to the graduate. |
| FXXASP           | \$1,000 to continue the<br>Grant funded ASP<br>Volunteer Program | This budget has become an essential part of the AS Productions volunteer program and has allowed us to create a supportive and inviting environment in which volunteers can be appropriately appreciated for their work with our office.  |

| FXCHLD | \$19,000 to cover<br>mandatory staff increases | Over the last 4 years, we have been improving the quality and consistency of our program by hiring full time assistant teachers |
|--------|--|---|
|        | for the past few years                         | that meet the new Department of Early Learning requirements   |
|        | 1  | for Early Childhood Staff. The state has implemented a quality  |
|        |  | rating and improvement system called "Early Achievers". Its goal  |
|        |  | is to improve the quality of care and education across the state in   |
|        |  | early childhood centers by improving the quality of staff and   |
|        |  | classroom programs. Two of our classrooms have full time lead   |
|        |  | teachers with part time assistant teachers. We would like to add  |
|        |  | one additional full time assistant teacher to improve the quality   |
|        |  | and consistency in our preschool room. We would hope, over  |
|        |  | time to provide full time assists in each classroom.  |
|        |  | For the past 10 years the subsidy for the CDC has remained at the   |
|        |  | same level. There have been 3% mandatory increases for the  |
|        |  | permanent staff and they have not received any additional   |
|        |  | subsidy. It's about \$8,000 just this year for the mandatory three  |
|        |  | percent increase and \$10,000 for the year before.  |

# Passed by Personnel Committee & Board =\$3,909

| Budget | Request                    | Explanation  |
|--------|----------------------------|--|
| FXXREP | \$3,909 to change Vote     | AS Board: 3-5-15 Approve the REP Organizing and Outreach           |
|        | Coordinator into 4 quarter | Coordinator Job Description changes subject to Budget              |
|        | Organizing and Outreach    | Committee. AS Personnel Committee approved: 2-12-15                |
|        | Coordinator                | This is an expansion of the Vote Coordinator position which is     |
|        |                            | a two quarter position right now. This will also help with the     |
|        |                            | vote process with updating addresses and keeping that              |
|        |                            | momentum throughout the year. They have seen the need for          |
|        |                            | advocacy on campus and it should be matched with a position        |
|        |                            | that can handle the responsibilities and duties of that. This      |
|        |                            | position is being done by two people and it is in neither of their |
|        |                            | job descriptions.  |

# Administrative Adjustments = \$25,610

| Budget  | Request                   | Explanation  |
|---------|---------------------------|--|
| FXXINS  | \$12,500 to increase      | If there is an increase in the Services & Activities Fee, then         |
|         | institutional recharge to | they will pay a flat rate of 5.5% back to the university. This is      |
|         | current level             | the overhead for all of the things that the institution provides.      |
|         |                           | Wilson said she didn't know that there was going to be an              |
|         |                           | increase in this area until after the AS Budget process last year,     |
|         |                           | so it isn't reflected in the proposal for last year, but is actually a |
|         |                           | carry forward budget.  |
| FXCHLD  | \$1,250 to cover the      | The cost of food has increased. This is the food for snacks for        |
|         | increased cost of food    | children who use the Child Development Center.                         |
| Various | \$11,860                  | Mandatory staff increases required by state and student increases      |
|         |                           | mandated by minimum wage increase and Salary Determination             |
|         |                           | Policy.  |

Total Increase Requests: \$94,253

## Discretionary Reserve Grants

#### New grants being proposed:

| FXXSBR-<br>ASBSCT | 8918 salary + 268 fringe<br>=\$9186 x 2 years<br>to return to full year student<br>Web Designer/ Developer<br>positions | In previous years, this budget was allocated sufficient funds for the two positions to work 35 hours per week in the summer and 19 hours per week in the Fall, Winter, and Spring, at \$ 10/hour. We never used the allocation in its entirety due to vacancies in these positions that resulted from fluctuations in our permanent staff; when each of our last two full-time web developers left the VU, we allowed the student positions to go unfilled until the replacement staff person was |
|-------------------|---|---|
| FXXEVS            | FY'16 \$3,771 FY'17 \$6,729 Addition of Forest Garden and Native Habitats Assistant Coordinator Total Request \$10,500  | hired and able to participate in the hiring process.  Coordinating and maintaining the forest garden (and native habitats therein) calls for a dedication to the specialized field study surrounding that of perennial systems, native habitat restoration, and permaculture techniques.  |

#### The Grants that are being continued to the 15-16 Fiscal year are:

Vagina Memoirs (ends FY'16)

**Purpose:** To fund the event "The Vagina Memoirs".

**Terms:** \$5,250 per year until next SPAC assessment for renewal (2015-2016). **Total allocation:** \$15,750 Motion: ASB-13-W-37

Proposal: media.as.wwu.edu/up/2013/03/Vagina%20Memoirs%20Coordinator%20Position%20Proposal.pdf Notes: Approved Winter '13. Assess success and relevance of program. This budget used to be held in both Women's Center & ROP Admin. This grant pulled all expenses out of those budgets.

International Student Program (ends FY'16)

Purpose: To partially fund the expansion of the International Student Program.

**Terms:** \$9,500 per year, no renewal at the end of term (Winter 2016). Total allocation: \$28,500 Motion: ASB-13-S-28

Proposal: http://media, as .wwu.edu/up/2013/05/Doc. %202.pdf

Notes: Approved Spring '13. This program is expected to be self-sufficient by 2015-2016.

Veteran's Mentorship Program (ends FY'16)

**Purpose:** To provide funding for the Pilot VOC Mentorship Program.

**Terms:** \$360 per year until next SPAC Assessment for renewal (2015-2016). Total allocation: \$1,080. Motion: ASB-13-S-38

Proposal: http://media.as.wwu.edu/up/2013/05/6%20-%20VOC%20Mentorship%20Program.pdf

Notes: Approved Spring '13. Examine effect of incentive based volunteering, what could it mean for other volunteers in organization?

Org Sync (ends FY' 17)

Purpose: To extend and enhance the AS Contract with OrgSync

**Terms:** NTE \$17,000 each year until next SPAC Assessment for renewal (2016-2017) **Total allocation:** NTE \$51,000 **Motion:** ASB-14-S-16

Proposal: http://media.as.wwu.edu/up/2014/04/OrgSync%20Proposal%20to%20the%20Board%202014%2

0-%20Final%20Draft 1.pdf

**Notes:** Approved Spring '14. Authorize a not to exceed amount of \$ 17,000 each year from Discretionary Reserves [FXXRES], with the stipulation that the VP BusOps and VP for Activities determine a financially reasonable and sustainable declining balance structure

It is important to keep track of grants in this Budget Allocation Report for accounting & updating purposes. Grants are approved through the "Discretionary Reserve Funds" and expended /held in "Pre-approved Grants" in the AS Reserves.

# Challenges

**Schedule:** Budget Committee started later than planned due to the transitions that were occurring in the Business Office during Winter Quarter. The end of Winter Quarter and beginning of Spring Quarter training and education of the committee members about the AS, the guiding documents, and budgetary procedures occurred. The rest of Spring Quarter deliberation on individual budget proposals, SPAC recommendations, decision packages, revised office budgets and final recommendations occurred. The recommendations and budget deliberation were student-driven, based on the justifications provided in the budget proposals and context from the previous years spending.

**Position Changes:** Osman Olivera, AS Business Director started halfway through the year. A restructure of the staff positions meant that there were a total of four new advisors in this process. Overall, the process took longer than intended but each budget was given due diligence and the appropriate amount of time and consideration during the deliberation process. The Budget Committee thanks offices who revised their budget requests within a shorter timeline.

## Conclusion

The recommendations being presented are a collaborative work that represents being fiscally responsible with student dollars. The funds being requested are a closely budgeted process that represents actual spending and actual revenue received in the past. The Budget Committee is proud to present this completed budget.

## **Budget Committee Recommendations to the Board**

|               |  | FY'15<br>Allocation | FY'16 Program<br>Proposal | FY'16 Budget<br>Committee<br>Recommend | FY'15 to<br>FY'16<br>Difference |
|---------------|--|---------------------|---------------------------|--|---------------------------------|
|               | AS Board of Directors                          |                     |                           |  |                                 |
| FXXBAD        | Board Administration                           | 113,029             | 114,561                   | 114,561                                | 1,53                            |
| FXXBDS        | Board Discretionary Fund                       | 2,500               | 2,500                     | 2,500                                  |                                 |
| FXXBSM        | Board of Director Summer Program               | 2,500               | 2,500                     | 2,500                                  |                                 |
| FXXFIF        | Fall Information Fair                          | -                   | -                         | -                                      |                                 |
| FXXLAF        | Legistlative Affairs                           | 15,531              | 15,531                    | 15,531                                 |                                 |
| FXXENH        | Operating Enhancement                          | 10,000              | 10,000                    | 5,000                                  | (5,00                           |
| FXXSBR-ASBSCW | Supplemental AS Program Funding                | 3,000               | 3,000                     | 3,000                                  |                                 |
| FXXSBR-ASBDIV | Diversity Iniative Fund                        | 700                 | 700                       | 700                                    |                                 |
| FXXSBR-ASBSCS | Federal Lobbying Trip                          | 3,500               | 3,500                     | 3,500                                  |                                 |
| FXXSBR-ASBSAQ | Worker's Rights Consortium                     | 750                 | 750                       | 750                                    |                                 |
| FXXSBR-ASBAXX | Academic Affairs                               | 1,500               | 1,500                     | 1,500                                  |                                 |
| FXXSBR-ASBSEE | AS Management Council                          | 250                 | 250                       | 200                                    | (5                              |
|               | Total AS Board of Directors                    | 153,260             | 154,792                   | 149,742                                | (3,51                           |
|               |  |                     |                           |  |                                 |
|               | Representation and Engagement Programs         |                     |                           |  |                                 |
| FXXREP        | Representation & Engagement Admin              | 43,776              | 49,754                    | 49,754                                 | 5,91                            |
| FXXLEG        | Legislative Action                             | 2,890               | 2,890                     | 2,890                                  |                                 |
| FXXELC        | AS Elections                                   | 8095                | 8095                      | 8095                                   |                                 |
| FXXSSN        | Student Senate                                 | -                   | -                         | -                                      |                                 |
| FXXVER        | Voter Education & Registration                 | 3,191               | 3,191                     | 3,191                                  |                                 |
| FXXCC         | Committee Coordinator                          | 950                 | 950                       | 950                                    |                                 |
| FXXSBR-ASBSDK | New York Times Readership Project              | 8,600               | 8,765                     | 8,765                                  | 1                               |
|               | Total Representation and Engagement Programs   | 67,502              | 73,645                    | 73,645                                 | 6,14                            |
|               |  |                     |                           |  |                                 |
|               | Centralized Services                           |                     |                           |  |                                 |
| FXXPCA        | AS Publicity Center (ADMIN)                    | 89,562              | 91,423                    | 86,291                                 | (3,2                            |
| FXXPCR        | AS Review                                      | 50,113              | 50,451                    | 48,801                                 | (1,3                            |
| FXXPST        | Postage  | 750                 | 750                       | 750                                    |                                 |
| FXXTEL        | Telephone                                      | 21,000              | 21,000                    | 21,000                                 |                                 |
| FXXINS        | Institutional Recharge                         | 147,000             | 159,500                   | 159,500                                | 12,5                            |
| FXXCMP        | Computer Maintenance                           | 4,500               | 5,150                     | 5,150                                  | .6                              |
| FXXVEH        | AS Vehicles                                    | -                   | ÷                         | -                                      |                                 |
| FXXNEE        | New Equipment                                  | 5,000               | 5,000                     | -                                      | (5,0                            |
| FXXSBR-ASBSCT | Website Design & Development                   | 14,871              | 24,057                    | 14,871                                 |                                 |
|               | Total Centralized Services                     | 332,796             | 357,331                   | 336,363                                | 3,5                             |
|               |  |                     |                           |  |                                 |
|               | The Outdoor Center                             |                     |                           |  |                                 |
| FXXCHL        | The Edge/Challenge Course Operations           | 8,650               | 8,881                     | 8,650                                  |                                 |
| FXXOCA        | Outdoor Center Administration                  | 39,564              | 40,164                    | 40,164                                 | 6                               |
| FXXOEX        | OC Excursions & Instruction                    | 6,600               | 7,311                     | 6,600                                  |                                 |
| FXXOEQ        | OC Equipment Shop (Includes Bike Shop)         | 31,708              | 32,076                    | 32,076                                 | 3                               |
| FXXOPO        | OC Promotions & Outreach (Includes Res&Events) | 7,650               | 8,800                     | 8,800                                  | 1,1                             |
|               | Total Outdoor Center                           | 94,172              | 97,232                    | 96,290                                 | 2,11                            |
|               | D CLICE 110                                    |                     |                           |  |                                 |
| EWWCW         | Partial AS Funded Services                     | 50.445              | 00.501                    | 00.701                                 | 10.5                            |
| FXXCHLD       | Child Development Center Administration        | 70,445              | 89,781                    | 89,781                                 | 19,3                            |
| FXXCHFD       | Child Development Foods Program                | 17,250              | 18,500                    | 18,500                                 | 1,2                             |
| FXXSBR-ASBSDR | Western Leadership Advantage                   | 36,650              | 36,650                    | 36,650                                 | 20,5                            |
|               | Total Partial AS Funded Services               | 124,345             | 144,931                   | 144,931                                |                                 |

|  | Resources and Outreach Program   |  |  |  |     |
|--|--|--|--|--|-----|
| FXXROP   | Resource Outreach Program Admin.   | 98,757   | 100,350  | 100,150                                      | 1   |
| FXXSIR   | Social Issues Resource Center  | 9,821  | 9,821  | 7,500  | (2  |
| FXXSAC   | SI RC Activism Conference  | <u>1,810</u>   | <u>1,810</u>   | 1,500  |     |
| FXXSEX   | Sexual Awareness Center  | 5,700  | 5,700  | 5,500  |     |
| FXXLGL   | Legal Information Center   | <u>2,160</u>   | <u>2,160</u>   | 1,600  |     |
| FXXWCA   | Women's Center   | 4,750  | 4,750  | 4,750  |     |
| FXXLBY   | Labyrinth  | <u>3,500</u>   | <u>3,500</u>   | 3,200  |     |
| FXXTBN   | Take Back The Night  | 4,420  | 4,420  | 4,200  |     |
| FXXDOC   | Disability-Outreach Center   | <u>6,600</u>   | <u>6,600</u>   | 4,800  | (1  |
| FXXLGB   | Queer Resource Center  | 6,000  | 7,300  | 7,000  | 1   |
| FXXPRD   | Pride Month  | <u>1,330</u>   | <u>1,330</u>   | 800  |     |
| FXXVOC   | Veteran's Outreach Center  | 2,910  | 2,910  | 2,400  |     |
| FXXVET   | Veteran's Day  | 1,170  | 1,170  | 900  |     |
|  | Total Resources and Outreach Program   | 148,928  | 151,821  | 144,300                                      | (4  |
|  |  |  |  |  |     |
|  | Environmental and Sustainability Programs  |  |  |  |     |
| FXXEVS   | Environmental & Sustainability Admin.  | 36,281   | 43,904   | 40,669                                       | 4   |
| FXXECA   | Environmental Center   | <u>6,085</u>   | <u>6,085</u>   | 5,085  | (1  |
| FXXERT   | Earth Day  | 3,450  | 3,450  | 3,450  |     |
| FXXOUT   | The Outback  | 3,645  | 3,645  | 3,645  |     |
|  | Total Environmental and Sustainability Programs  | 49,461   | 57,084   | 52,849                                       | 3   |
|  |  |  |  |  |     |
|  | Ethnic Student Center  |  |  | 110017                                       |     |
| FXXESC   | Ethnic Student Center Admin.   | 143,631  | 149,047  | 149,047                                      | 5   |
| FXXEPR-ASBEAB  | ESC Programming  | 6,000  | <u>9,000</u>   | 9,000  | 3   |
| FXXEOR   | ESC Retreat  |  | 17,300   | 17,300                                       | 17  |
| FXXEUN   | ESC Building Unity   | <u>1,400</u>   | <u>1,500</u>   | 1,500  |     |
| FXXESP-ASBEAG  | ESC Club Programming Funds   | 30,000   | 30,000   | 30,000                                       |     |
|  | Total Ethnic Student Center  | 181,031  | 206,847  | 206,847                                      | 25  |
|  | Club Activities  |  |  |  |     |
| EVVACT   |  | 20.272   | 21.402   | 21,203                                       |     |
| FXXACT   | Club Activities Admin  | 20,373   | 21,403   | -  |     |
| FXXACA   | Activities Council   | 550  | 350  | 350  |     |
| FXXGRM   | Grants/Loans/Underwrites   | 33,000   | <u>33,000</u>  | 33,000                                       |     |
| FXXBSC   | Club Promotions  | 2,000  | 2,000  | 1,500  |     |
| FXXCLC   | Club Conference Funding  | 10,000   | 14,000   | 14,000                                       | 4   |
| FXXACC   | Academic Conference  | 4,000  |  | - 1.000                                      | (4  |
| FXXSBR-ASBSDJ  | Club Leadership Development Fund   | 4,250  | 4,250  | 4,000  |     |
|  | Total Club Activities  | 74,173   | 75,003   | 74,053                                       |     |
|  | AS Productions   |  |  |  |     |
| EXXACD   | AS Productions Administrations   | 83,517   | 85,888   | 84,888                                       | 1   |
| FAXASP   | ASP Marketing and Promotions   | 2,750  | 2,750  | 2,750  |     |
| FXXASP   |  |  | 18,000   | 18,000                                       |     |
| FXXAMP   | ASP Special Events   | 18 000 T   |  |  |     |
| FXXAMP<br>FXXSPE                                       | ASP Special Events Late Night Program  | 18,000   | ~  | 10 000 l                                     |     |
| FXXAMP<br>FXXSPE<br>FXXLAT                             | Late Night Program   | 10,000   | 10,000   | 10,000<br>12 430                             |     |
| FXXAMP<br>FXXSPE<br>FXXLAT<br>FXXMAM                   | Late Night Program ASP Underground Coffeehouse   | 10,000<br>12,430                                       | 10,000<br>12,430                                       | 12,430                                       |     |
| FXXAMP FXXSPE FXXLAT FXXMAM FXXART                     | Late Night Program  ASP Underground Coffeehouse  ASP Gallery   | 10,000<br>12,430<br>7,205                              | 10,000<br>12,430<br>7,205                              | 12,430<br>7,205                              |     |
| FXXAMP FXXSPE FXXLAT FXXMAM FXXART FXXBB               | Late Night Program  ASP Underground Coffeehouse  ASP Gallery  Beyond Borders                               | 10,000<br>12,430<br>7,205<br>3,080                     | 10,000<br>12,430<br>7,205<br>3,175                     | 12,430<br>7,205<br>3,175                     |     |
| FXXAMP FXXSPE FXXLAT FXXMAM FXXART FXXBB FXXFLM        | Late Night Program  ASP Underground Coffeehouse  ASP Gallery  Beyond Borders  ASP Films                    | 10,000<br>12,430<br>7,205<br>3,080<br>12,920           | 10,000<br>12,430<br>7,205<br>3,175<br>12,920           | 12,430<br>7,205<br>3,175<br>12,920           |     |
| FXXAMP FXXSPE FXXLAT FXXMAM FXXART FXXBB FXXFLM FXXPOP | Late Night Program  ASP Underground Coffeehouse  ASP Gallery  Beyond Borders  ASP Films  ASP Popular Music | 10,000<br>12,430<br>7,205<br>3,080<br>12,920<br>44,250 | 10,000<br>12,430<br>7,205<br>3,175<br>12,920<br>44,250 | 12,430<br>7,205<br>3,175<br>12,920<br>44,250 |     |
| FXXAMP FXXSPE FXXLAT FXXMAM FXXART FXXBB FXXFLM        | Late Night Program  ASP Underground Coffeehouse  ASP Gallery  Beyond Borders  ASP Films                    | 10,000<br>12,430<br>7,205<br>3,080<br>12,920           | 10,000<br>12,430<br>7,205<br>3,175<br>12,920           | 12,430<br>7,205<br>3,175<br>12,920           | (2, |

|   | Media Outreach   |  |  |  |     |
|---|--|--|--|--|-----|
| FXXKUG-ASBABE   | KUGS 89.3 Admin  | 66,318   | 66,881   | 66,881   | 5   |
| FXXKPB-ASBABF   | KUGS Publicity   | 800  | 800  | 800  |     |
| FXXKPR-ASBABJ   | KUGS Program/News Purchase   | 29,673   | 29,773   | 29,773   | 1   |
| FXXKVI  | KVIK   | 18,782   | 18,991   | 18,991   | 2   |
|   | Total Media Outreach   | 115,573  | 116,445  | 116,445  | 8   |
| Day.  | Professional Advisement & Leadership Development   |  |  |  |     |
| FXXSMR  | Summer Concert Series  | 3,770  | 3,770  | 3,770  |     |
| FXXVU   | Student Activities Administration  | 956,576  | 956,977  | 956,977  | 4   |
|   | Total Professional Advisement & Leadership Development   | 960,346  | 960,747  | 960,747  | 4   |
|   | Student Administration   |  |  |  |     |
| FXXMAR  | Communication Office Admin   | 27,190   | 27,470   | 27,470   |     |
| FXXBUS  | Business Office Admin  | 17,253   | 17,538   | 17,488   |     |
| FXXPRS  | Personnel Office Admin   | 25,149   | 25,563   | 25,563   |     |
| FXXPTR  | Personnel Training   | 5,600  | 5,600  | 5,600  |     |
| FXXPRR  | AS Personnel Recruitment   | 600  | 600  | 600  |     |
| FXXSER  | AS Student Employee Recognition  | 600  | 600  | 600  |     |
| FXXSDV  | AS Student Development Fund  | 6,000  | 6,000  | 5,500  | (:  |
| FXXSBR-ASBSDD   | AS Fall Staff Development  | 10,000   | 9,985  | 9,985  | _(- |
|   | The state of the s |  |  |  |     |
| FXXSBR-ASBSDL   | End of the Year Banquet  | 2,100  | 2,100  | 2,000  | (1  |
| FXXSBR-ASBSDL   | End of the Year Banquet  Total Student Adminstration   | 2,100<br><b>94,492</b>   | 2,100<br>95,456  | 2,000<br><b>94,806</b>   | (1  |
| FXXSBR-ASBSDL   | Total Student Adminstration  | 94,492   | 95,456   | 94,806   | 3   |
| FXXSBR-ASBSDL   |  |  | ,  |  |     |
| FXXSBR-ASBSDL   | Total Student Adminstration  | 94,492   | 95,456   | 94,806   | 3   |
| FXXSBR-ASBSDL   | Total Student Adminstration  TOTAL   | 94,492 2,595,231   | 95,456<br>2,693,952  | 94,806<br>2,650,136  | · · |
| FXXSBR-ASBSDL   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter   | 94,492<br>2,595,231<br>136,076   | 95,456<br>2,693,952<br>136,076   | 94,806<br>2,650,136<br>163,515   | 3   |
| FXXSBR-ASBSDL   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic  | 94,492<br>2,595,231<br>136,076<br>2,410,045  | 95,456<br>2,693,952<br>136,076<br>2,410,045  | 94,806<br>2,650,136<br>163,515<br>2,449,791                                    | · · |
| FXXSBR-ASBSDL   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share   | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000  | 95,456<br>2,693,952<br>136,076<br>2,410,045<br>50,000  | 94,806<br>2,650,136<br>163,515<br>2,449,791<br>50,000                          | · · |
| FXXSBR-ASBSDL   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference   | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000<br>2,596,121                                 | 95,456<br>2,693,952<br>136,076<br>2,410,045<br>50,000<br>2,596,121                                     | 94,806<br>2,650,136<br>163,515<br>2,449,791<br>50,000<br>2,663,306             | · · |
|   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Grants   | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>890                          | 95,456<br>2,693,952<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>(97,831)                         | 94,806<br>2,650,136<br>163,515<br>2,449,791<br>50,000<br>2,663,306<br>13,170   |     |
| FXXRES-ASBVAY   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Grants  Vagina Memoirs until 2016  | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>890<br>5,250                 | 95,456<br>2,693,952<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>(97,831)                         | 2,650,136  163,515 2,449,791 50,000 2,663,306  13,170                          |     |
| FXXRES-ASBVAY<br>FXXRES-ASBEAW  | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Grants  Vagina Memoirs until 2016 International Student Program until 2016   | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>890<br>5,250<br>9,500        | 95,456<br>2,693,952<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>(97,831)                         | 2,650,136  2,650,136  163,515 2,449,791 50,000 2,663,306  13,170  5,250 9,500  |     |
| FXXRES-ASBVAY FXXRES-ASBEAW FXXRES-ASBVMP   | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Grants  Vagina Memoirs until 2016  | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>890<br>5,250                 | 95,456<br>2,693,952<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>(97,831)                         | 94,806  2,650,136  163,515 2,449,791 50,000 2,663,306  13,170  5,250 9,500 360 | · · |
| FXXRES-ASBVAY<br>FXXRES-ASBEAW  | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Grants  Vagina Memoirs until 2016  International Student Program until 2016  Veterans Mentorship Program until 2016  | 94,492<br>2,595,231<br>136,076<br>2,410,045<br>50,000<br>2,596,121<br>890<br>5,250<br>9,500<br>360 | 95,456  2,693,952  136,076 2,410,045 50,000 2,596,121 (97,831)  5,250 9,500                            | 94,806  2,650,136  163,515 2,449,791 50,000 2,663,306  13,170  5,250 9,500 360 | · · |
| FXXRES-ASBVAY FXXRES-ASBEAW FXXRES-ASBVMP FXXRES-ASBXXX                           | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Grants  Vagina Memoirs until 2016 International Student Program until 2016 Veterans Mentorship Program until 2016 Orgsync until 2018   | 94,492  2,595,231  136,076  2,410,045  50,000  2,596,121  890  5,250  9,500  360  51,000           | 95,456  2,693,952  136,076 2,410,045 50,000 2,596,121 (97,831)  5,250 9,500 Balance to carry forward   | 2,650,136  163,515 2,449,791 50,000 2,663,306 13,170  5,250 9,500 360 ard      | ·   |
| FXXRES-ASBVAY FXXRES-ASBEAW FXXRES-ASBVMP FXXRES-ASBXXX FXXRES-ASBACX             | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Crants  Vagina Memoirs until 2016 International Student Program until 2016 Veterans Mentorship Program until 2016 Orgsync until 2018 KVIK New Equipment  | 94,492 2,595,231 136,076 2,410,045 50,000 2,596,121 890 5,250 9,500 360 51,000 19,200              | 95,456  2,693,952  136,076 2,410,045 50,000 2,596,121 (97,831)  5,250 9,500 Balance to carry forward 0 | 2,650,136  163,515 2,449,791 50,000 2,663,306 13,170  5,250 9,500 360 ard      |     |
| FXXRES-ASBVAY FXXRES-ASBEAW FXXRES-ASBVMP FXXRES-ASBXXX FXXRES-ASBACX             | Total Student Adminstration  TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Crants  Vagina Memoirs until 2016 International Student Program until 2016 Veterans Mentorship Program until 2016 Orgsync until 2018  KVIK New Equipment PC Apple Computers  | 94,492 2,595,231 136,076 2,410,045 50,000 2,596,121 890 5,250 9,500 360 51,000 19,200              | 95,456  2,693,952  136,076 2,410,045 50,000 2,596,121 (97,831)  5,250 9,500 Balance to carry forward 0 | 2,650,136  163,515 2,449,791 50,000 2,663,306 13,170  5,250 9,500 360 ard      | · · |
| FXXRES-ASBVAY<br>FXXRES-ASBEAW<br>FXXRES-ASBVMP<br>FXXRES-ASBACX<br>FXXRES-ASBRPC | TOTAL  S&A Fee Summer Quarter S&A Fee Academic Bookstore Profit Share TOTAL REVENUE  Difference  Crants  Vagina Memoirs until 2016 International Student Program until 2016 Veterans Mentorship Program until 2016 Orgsync until 2018 KVIK New Equipment PC Apple Computers  Website Developer ends FY'17  | 94,492 2,595,231 136,076 2,410,045 50,000 2,596,121 890 5,250 9,500 360 51,000 19,200              | 95,456  2,693,952  136,076 2,410,045 50,000 2,596,121 (97,831)  5,250 9,500 Balance to carry forward 0 | 2,650,136  163,515 2,449,791 50,000 2,663,306  13,170  5,250 9,500 360 ard 0   | 3   |